



Aboriginal Procurement Policy Guidelines

Resolute Forest Products is committed to supporting and maintaining constructive relationships with Aboriginal peoples in our Canadian operating regions, and to exploring business development opportunities of mutual benefit.

Accountability:

The vice presidents, Operations, and vice president, Procurement, are accountable for the framework of these Aboriginal Procurement Policy Guidelines. An Aboriginal procurement committee must be put in place in each operating region for the review and implementation of the framework. Regional procurement managers must be part of the regional committees.

The regional Aboriginal procurement committees will adhere to Resolute's Procurement Policies and Procedures, Aboriginal Procurement Policy Guidelines and Aboriginal Peoples Policy, and are accountable for the following:

- Develop, maintain and communicate a list of upcoming procurement activities, and provide communities and businesses appropriate time to consider promptly each procurement opportunity.
- Include a list of Aboriginal companies in procurement service bid requests, by region.
- Meet at least bi-annually to review progress and prepare an implementation report identifying results and actions.
- Identify Aboriginal communities that will be contacted for all procurement activities, by region.
- Consult Aboriginal communities in order to develop and implement a procurement opportunity process that is inclusive and representative of individual community capacity.
- Nominate at least one appropriate, qualified Resolute staff member responsible for outreach to each community.
- Present and explain the procurement list to each Aboriginal community annually, at minimum.

- Partner with Aboriginal communities to develop local asset inventories that include the names and contact information of all public and private enterprises for procurement consideration and outreach.

Bid Evaluations:

Resolute will use the following standard procurement language regarding how Aboriginal procurement opportunities are considered in bid evaluations:

Clause 1: Resolute is committed to supporting and maintaining constructive relationships with Aboriginal peoples in our Canadian operations regions, and to exploring employment and business development opportunities of mutual benefit.

Clause 2: Please identify in your submission how you will consider Aboriginal employment (and/or subcontracting, training, where applicable) opportunities in the delivery of the services.

Clause 3: Tender submissions will be evaluated on the basis of cost, quality, competency and demonstrated attainment of clauses 1 and 2.

These Guidelines apply to the following Resolute operations: woodlands, wood products, hydro, pulp, paper.

Approved by:



Yves Laflamme
President and Chief Executive Officer

March 20, 2018